



This Is Toledo's Moment

Using Our Collective
Power To Reduce
Community Violence



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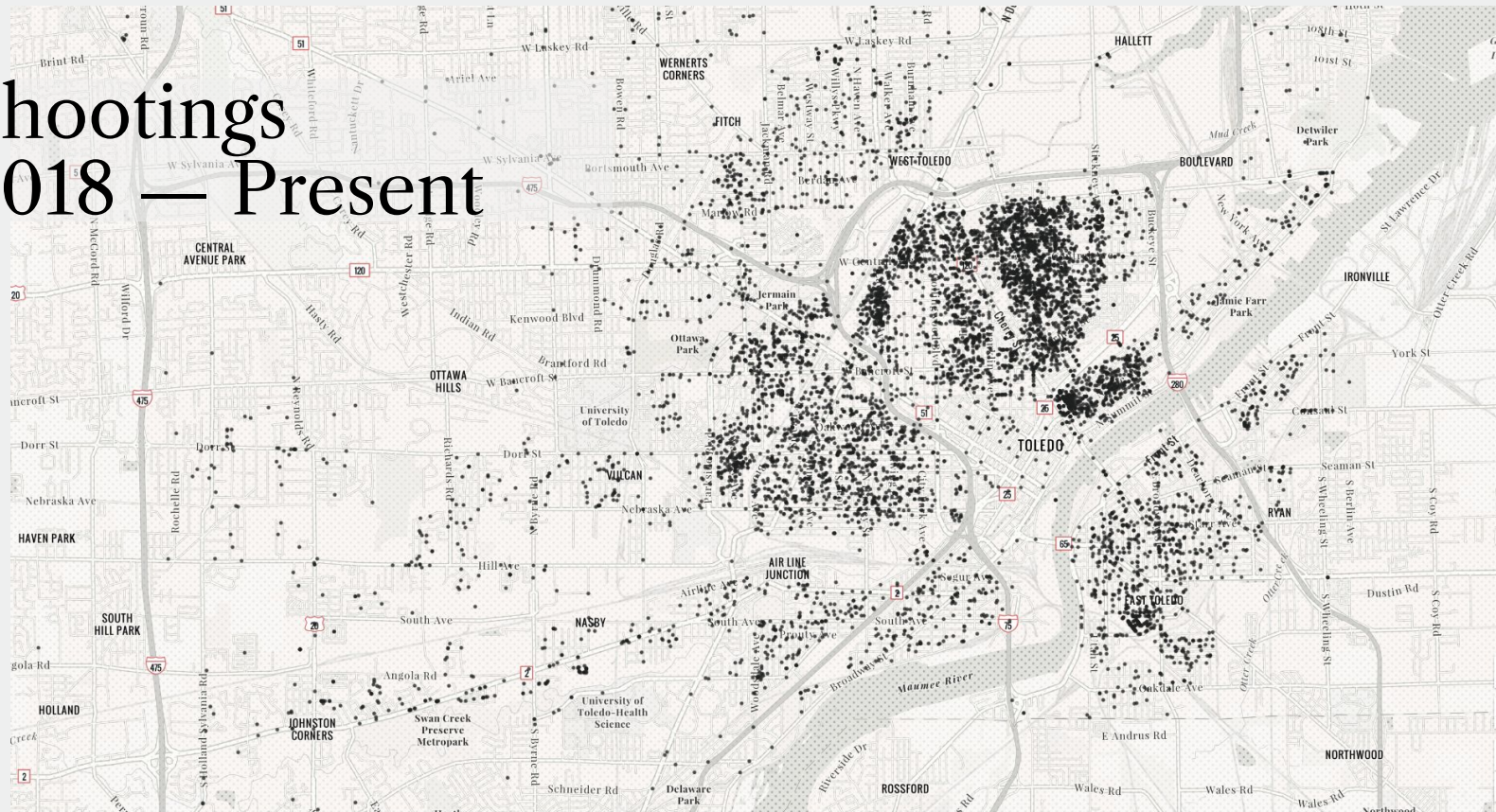
Our vision for the city of Toledo is a **safe, thriving, and sustainable community** where all residents live happy, healthy lives in a supportive ecosystem. Through **collaboration and partnership** with families, schools, police, businesses, healthcare providers, and community members, we will strive for a future with a strong economy, improved infrastructure, and **neighborhoods where all Toledoans can feel safe.**



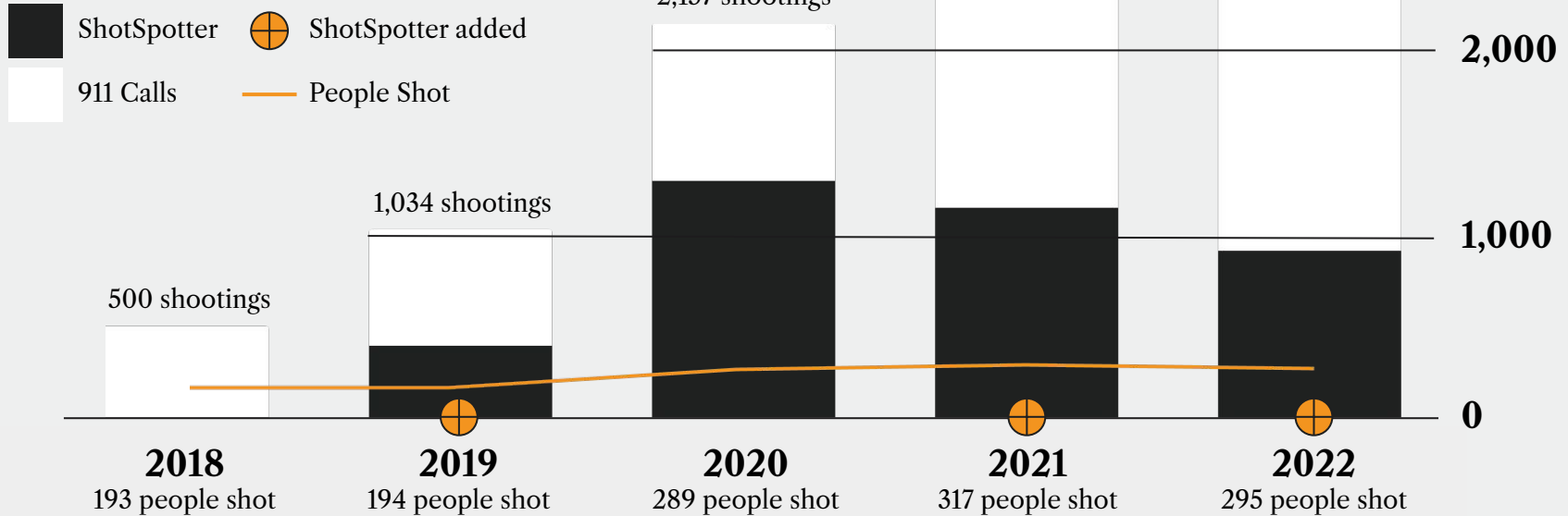
Understanding The Issue: Dissecting the Data



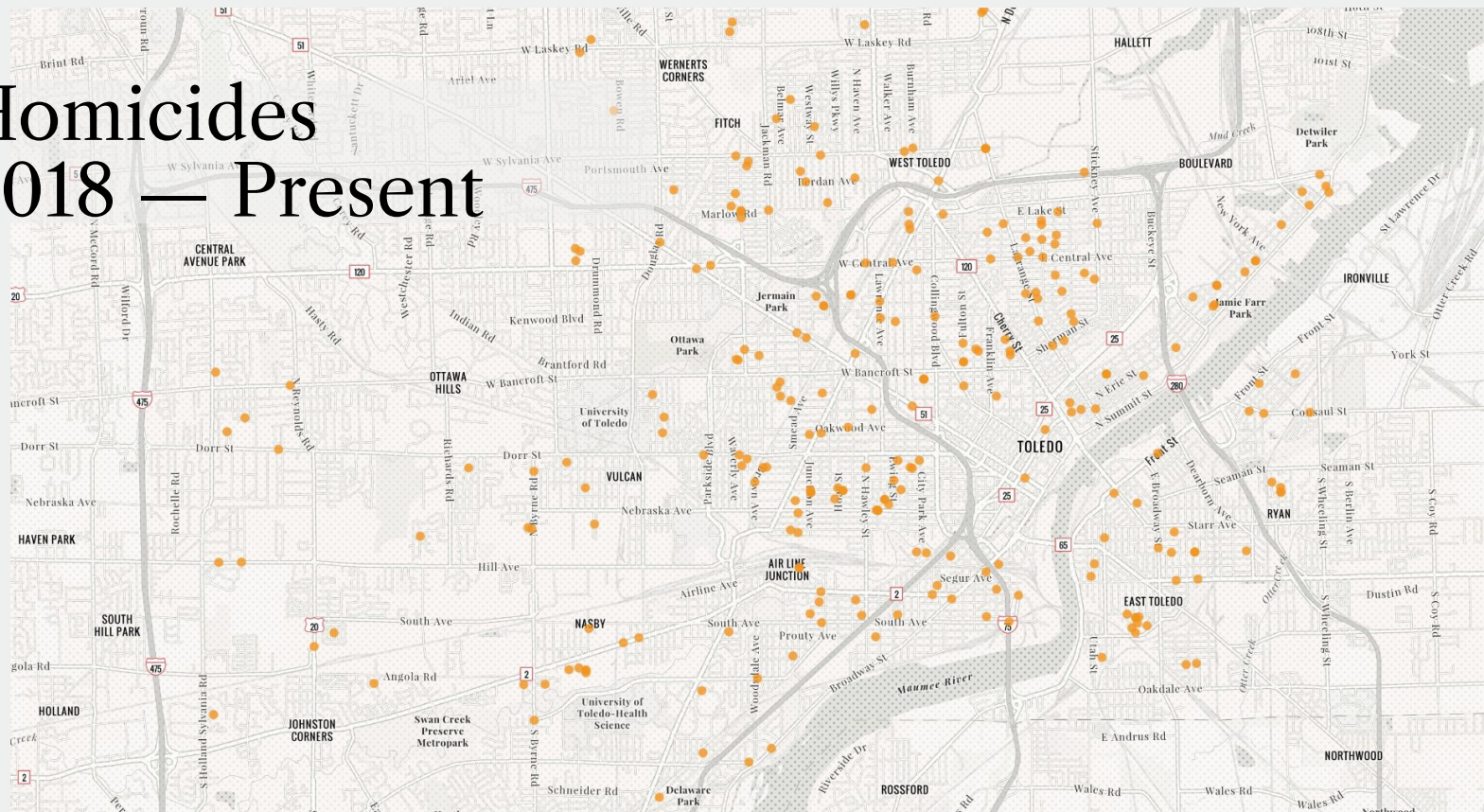
Shootings 2018 — Present



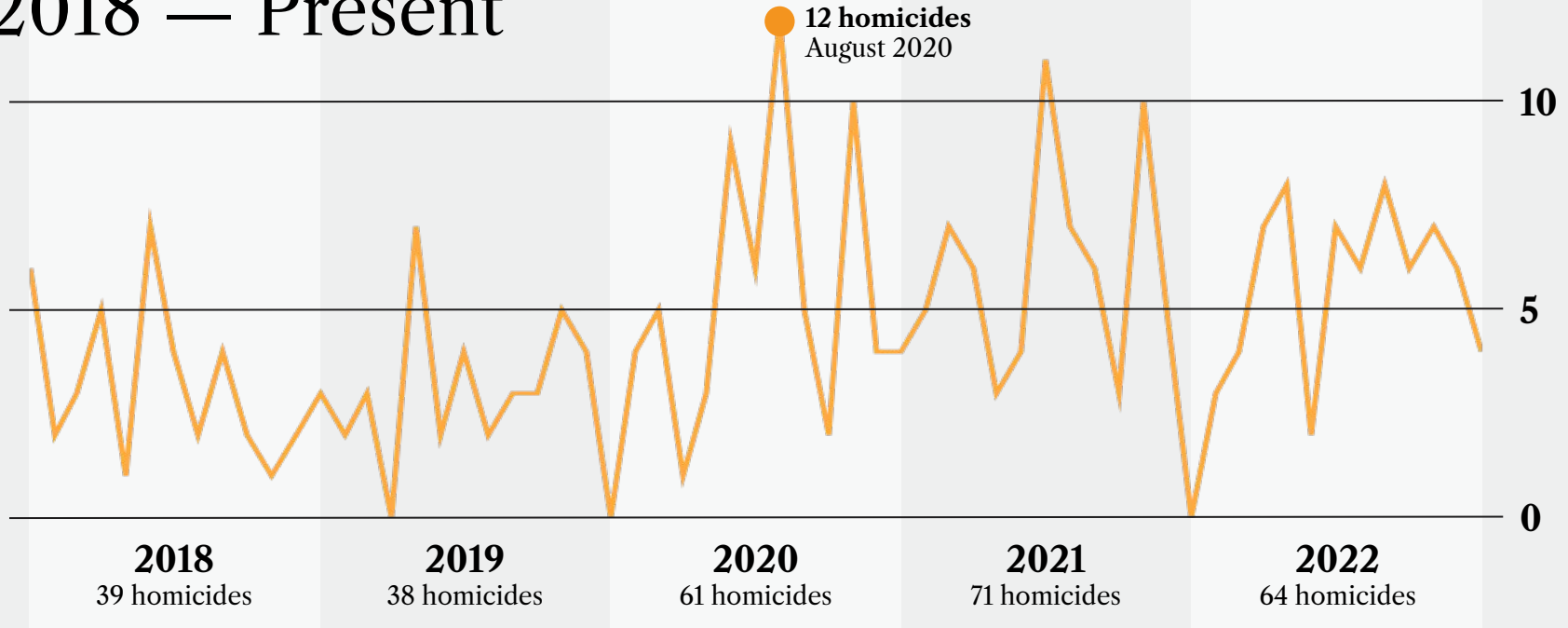
Shootings 2018 — Present



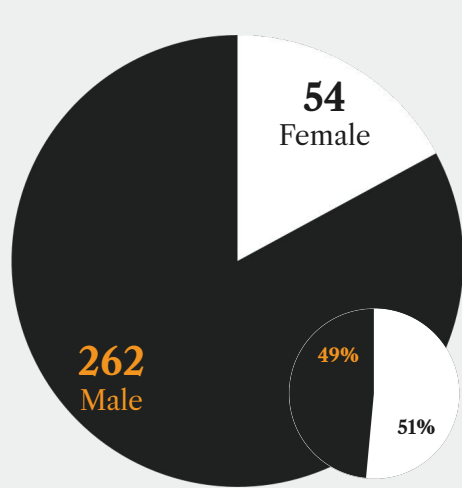
Homicides 2018 — Present



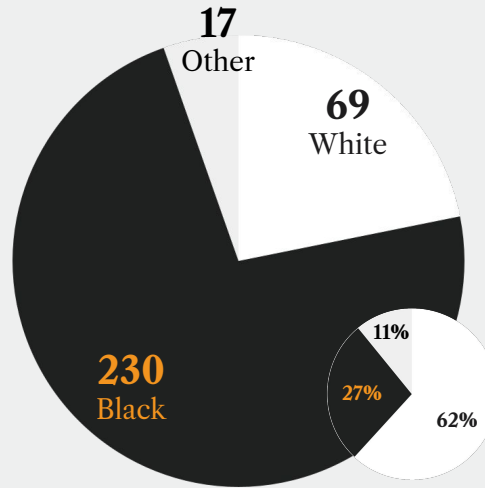
Homicides by Month 2018 — Present



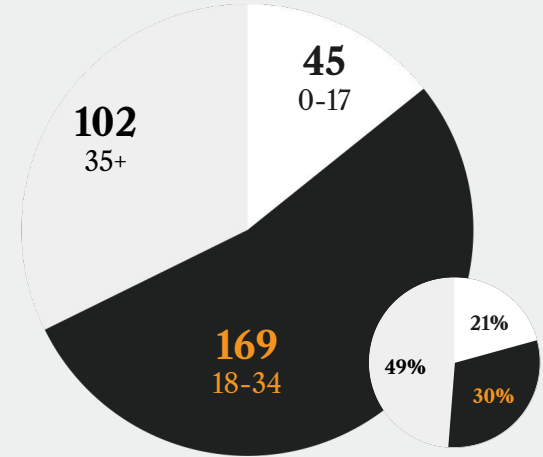
Victim Demographics vs. Toledo



Gender



Race

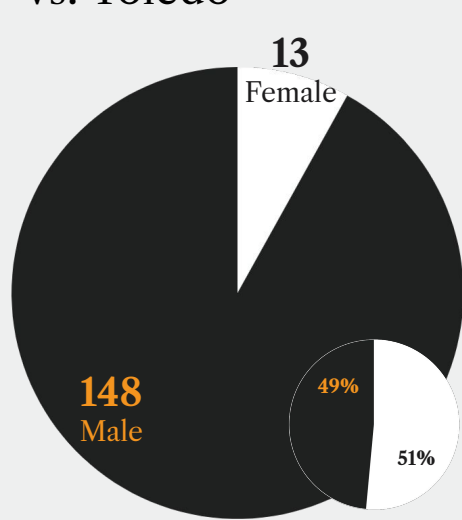


Age

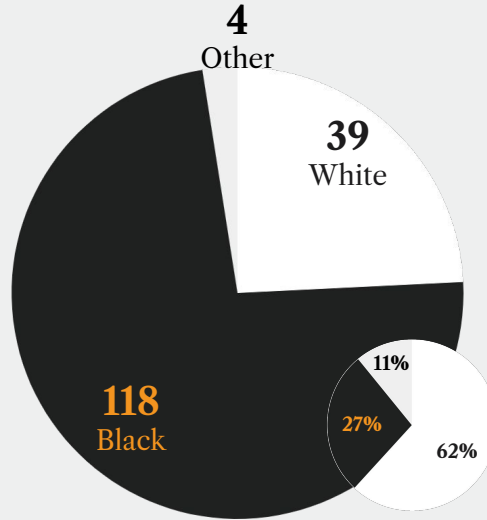


Suspect Demographics*

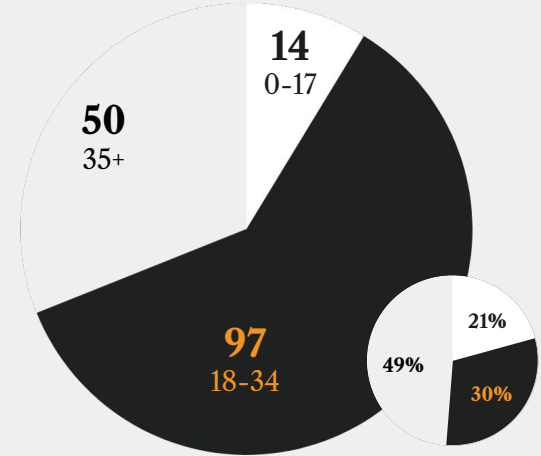
vs. Toledo



Gender



Race



Age

*Suspect information is based on 161 of 283 homicides.



Overview Of Our Current Efforts - What's Working and Where We See Opportunity For Improvement



City Investments

The City of Toledo makes investments to improve the built environment — improving infrastructure and eliminating blight — to mitigate root causes of violence. Projects that are in progress include:

- Building a new Wayman Palmer YMCA
- Transformation of Swayne Field
- New Englewood Code Compliance and Roof Repair grant program
- Making investments in sidewalks, roads, tree canopy, and water infrastructure
- Creating 600 units of affordable housing
- Demolition of 1,000 abandoned homes

Totals for 2022

Youth Program Funding	\$2,500,000
Parks Improved	12
Blighted Buildings Demolished	121
Households Receiving Rental Assistance	3,979
Vibrancy Initiative Investment	\$910,000
Nuisance Properties Mowed	1,674
Tires Collected	29,155
TPD Community Meetings	7



Save Our Community (SOC)

Interrupters interact with community members, refer individuals to services, and help mediate effective conflict resolution in an effort to intervene before violence occurs. The program is targeted in three areas of Toledo where gun violence rates are highest across the city:

- Junction/Englewood
- Lagrange
- East Toledo

Totals for 3 Targeted Areas

Contacts Made	1,161
Mental Health Referrals	10
Housing Referrals	15
Employment Referrals	48
Social Service Referrals	87
Education Referrals	33



Toledo Enhancement Area Method (TEAM)

A proactive approach to impact quality of life issues affecting Toledo neighborhoods. This collaborative effort was conducted by the Special Operations Bureau, Operations Division, Traffic Section, and Community Services in six Toledo neighborhoods:

- Lagrange
- Five Points
- East Side
- South Toledo
- Bancroft/Upton/Monroe/Auburn/Lawrence
- Reynolds/Airport

Totals for 6 Targeted Areas

Guns	202	Gun Locks	63
Vice Warrants	73	Drug Value	\$908k
Citations	3,155	Arrests	1,142
Tows	720	Parking Tags	1,408
Truants	133	Prostitution	29
Curfew Sweeps	6	Curfew Violators	20
City referrals	429	CPTED referrals	127
Gun programs	30	Gun billboards	23



Next Chapter: Moving The Work Forward



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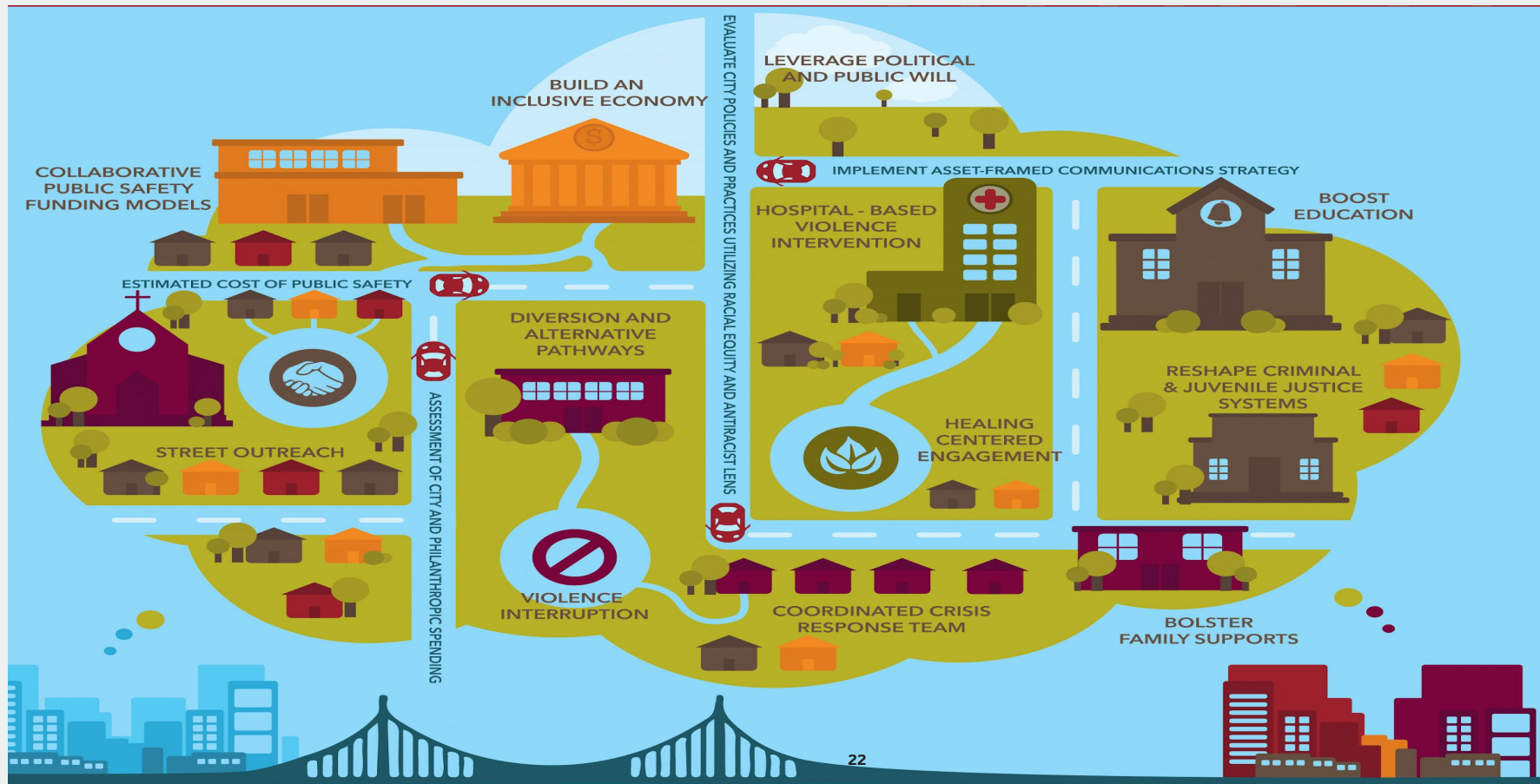
CITIES UNITED

A young child with curly hair is sitting at a desk, focused on drawing with a green marker on a piece of paper. There are other papers and a container of pens and pencils nearby. The image is dimly lit, with the text 'The solution' overlaid in white.

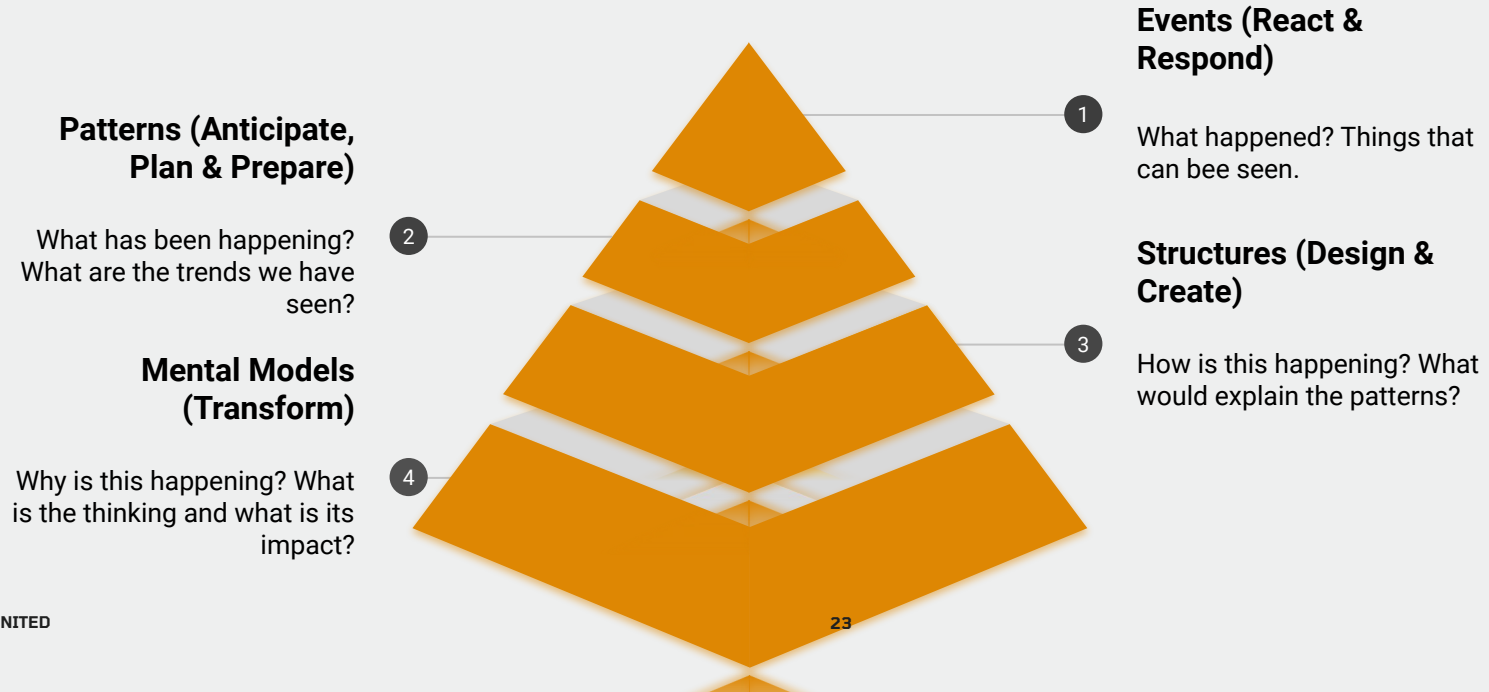
The solution

1. **Interrupt** the cycle of community violence.
2. **Dismantle** systems of inequity
3. **Invest** in the sustainability of new administrative and operational activities.

Our Vision For Safe, Healthy & Hopeful Communities



Goodman's Iceberg Model



Interrupting the Cycle of Violence

Leveraging political and financial capital to invest in solutions supported and led by community members and community-based organizations that represent and work directly with individuals most impacted by community and state violence. These solutions treat violence in the moment or within hours or days of the occurrence.

1
Violence Interruption

2
Street Outreach

3
Hospital-Based Violence
Intervention

4
Diversion & Alternative Pathways

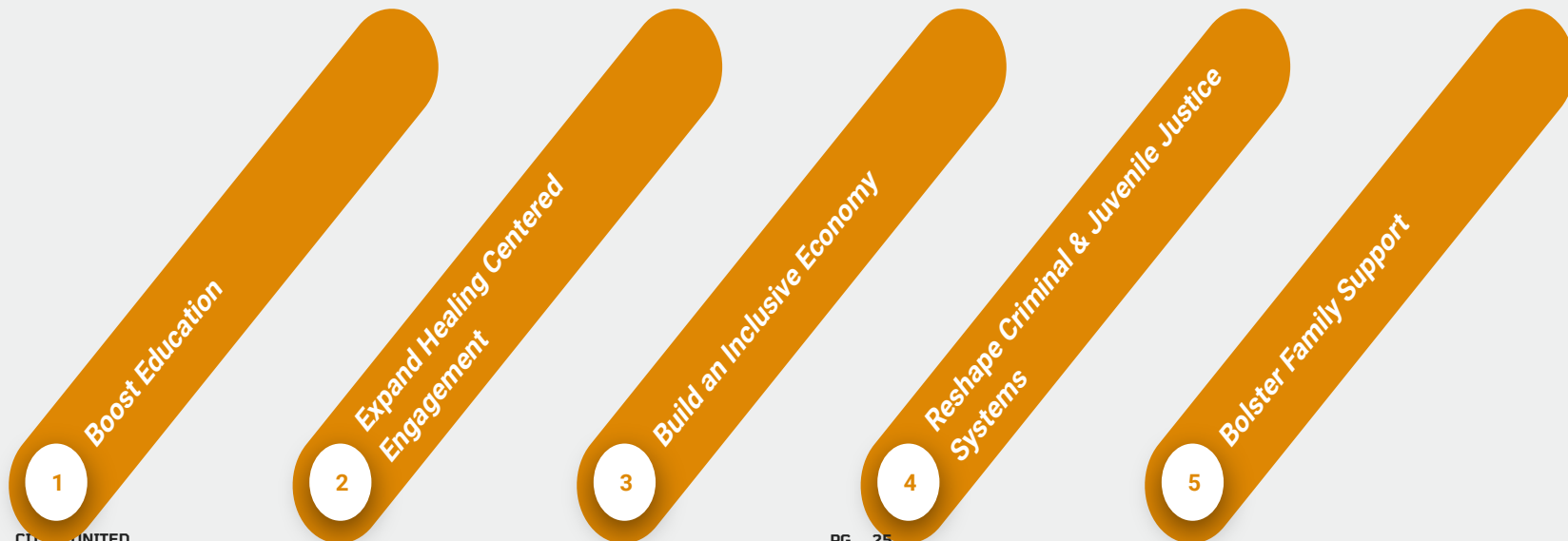
5
Coordinated Crisis Response Team

6
Collaborative Public Safety Funding
Models



Systems of Inequity

Recognition of historical and current systems of inequity that create conditions that negatively impact the overall quality of life in communities most impacted by Community Violence (Black Communities).



Investing in Sustainability

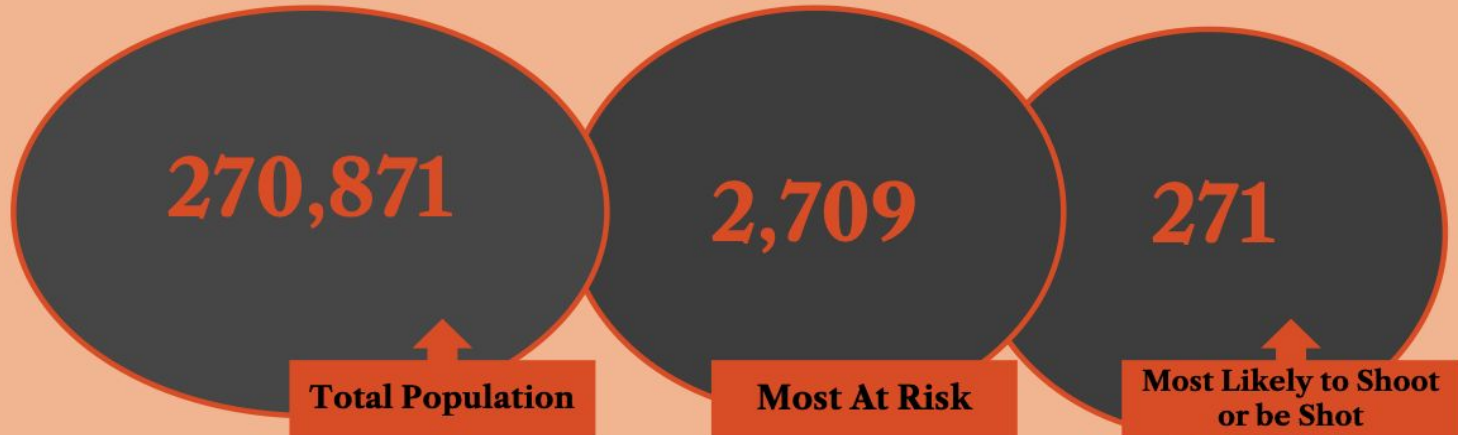
Includes investing in action planning, relationship management, information gathering, consistent evaluation and effective communication/messaging platforms.



Building An Ecosystem To Identify, Engage and Support Those Most At Risk



Focusing on those most at RISK



Lexington, KY

ONE Lexington Strategic Plan 2022-2026



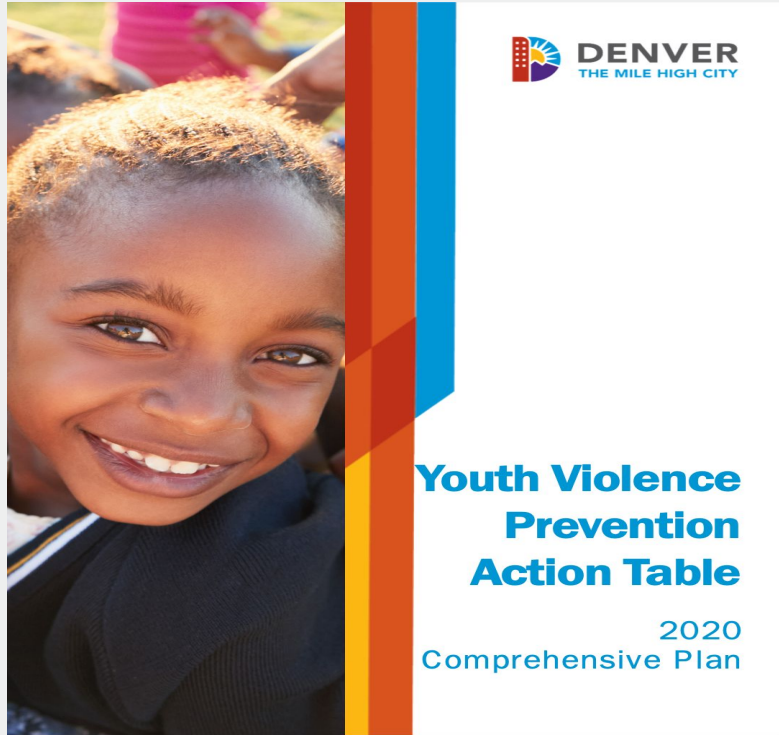
Linda Gorton, Mayor, Lexington, KY.
Devine Carama, Director, ONE Lexington
Larry Johnson, Community Response Coordinator

Prepared by:
Bryan Hains Ph.D.
Community Innovation Lab
University of Kentucky
October 2022

- 2018 Joined Cities United Network
- 2018 - 2019 Participated in CU's Roadmap Academy
- 2021 - 2022 Partnered with CU to Develop ONE Lexington 2022 - 2026 Strategic Plan
- Summer 2022 Launched Community Crisis Response Team
- Saw a 50% Reduction in Youth Homicides In 2022 (24 in 2021 to 12 in 2022)



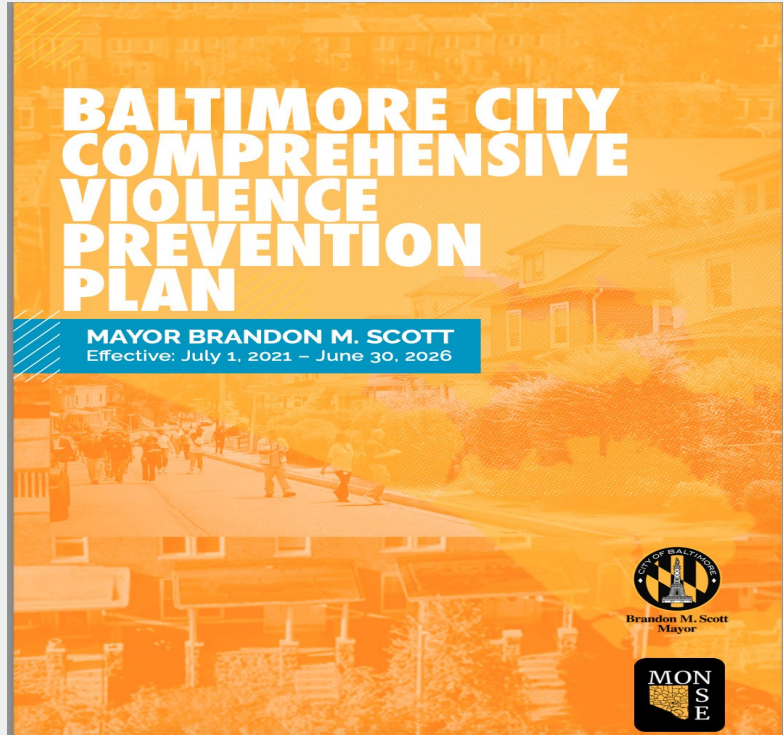
Denver, CO



- 2018 Joined Cities United Network
- 2018 - 2019 Participated in Cities United's Roadmap Academy
- 2019 - 2020 Partnered With Cities United To Build Out The Youth Violence Prevention Action Table
- 2020 Released Comprehensive Action Plan
- 2021 Hired Youth Violence Prevention Program Administrator
- 2022 Saw The First Reduction In Years - 88, Down From 96 in 2021



Baltimore, MD



- 2018 Joined Cities United Network
- 2018 - 2019 Participated in Cities United's Roadmap Academy
- 2022 Brandon Scott Elected Mayor - Ending Gun Violence Is Top Priority
- 2021 Mayor Creates Office For Neighborhood Safety and Engagement
- 2021 Mayor Releases Comprehensive Violence Prevention Plan
- 2021 Mayor Commits 50 Million To Support Plan To Reduce Violence
- 2022 38% reduction in shootings and homicides in the police department's Western District



Baton Rouge: Safe Hopeful Healthy



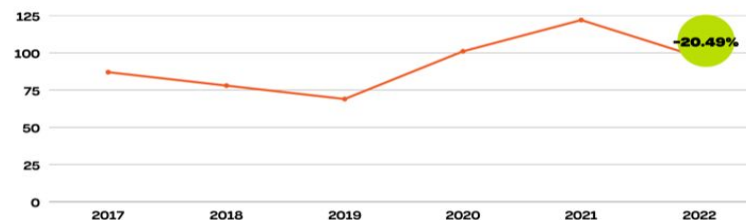
DATA HIGHLIGHT:

GUN VIOLENCE TRENDS

Although we have observed reductions in both non-fatal and fatal Gun Violence categories from 2021 to 2022, the levels today are still higher than our historical 5 year average. In 2023, Safe Hopeful Healthy BR (SHHBR) aims to support the Mayor's Gun Violence Reduction Collaborative's goal to reduce gun violence by an additional 15% to fall below the Pre-COVID baseline.

BASELINE (AVG. 2017-2020) → 83.75

CRIME	2017	2018	2019	2020	2021	2022	% CHANGE (2022 VS 2021)
HOMICIDES	87	78	69	101	122	97	-20.49% ↓



CRIME	2019	2020	2021	2022	% CHANGE (2022 VS 2021)
FATAL SHOOTINGS	65	92	107	83	-22.43% ↓
NON-FATAL SHOOTINGS	203	270	342	294	-14.04% ↓
GUN VIOLENCE FATAL + NON-FATAL SHOOTINGS	268	362	449	377	-16.04% ↓



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Our Vision For Safe, Healthy & Hopeful Communities

